Supplementary Materials on Financial Results for the First Six Months Ended September 30, 2023

Mitsubishi Shokuhin Co., Ltd.

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## 1. <Consolidated> Comparison of results with the previous year

|  | Millions of yen (rounded down to the nearest million) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H FY03/23 |  | 1H FY03/24 |  | YoY |  | Notes |
|  | Amount | \% of net sales | Amount | \% of net sales | Fluctuation | \% Fluctuation |  |
| Net sales | 998,603 | 100.00 | 1,042,182 | 100.00 | 43,578 | 4.36 |  |
| Cost of sales | 927,330 | 92.86 | 968,852 | 92.96 | 41,521 | 4.48 |  |
| Gross profit | 71,272 | 7.14 | 73,329 | 7.04 | 2,056 | 2.89 |  |
| Selling, general and administrative expenses | 61,212 | 6.13 | 59,660 | 5.72 | -1,552 | -2.54 |  |
| Logistics costs | 29,934 | 3.00 | 28,956 | 2.78 | -978 | -3.27 |  |
| Personnel expenses | 19,437 | 1.95 | 18,855 | 1.81 | -582 | -2.99 |  |
| Other | 11,840 | 1.19 | 11,848 | 1.14 | 8 | 0.07 |  |
| Operating profit | 10,060 | 1.01 | 13,669 | 1.31 | 3,608 | 35.87 |  |
| Non-operating income | 1,845 | 0.18 | 1,817 | 0.17 | -28 | -1.55 |  |
| Interest income | 32 | 0.00 | 25 | 0.00 | -6 | -20.03 |  |
| Dividend income | 358 | 0.04 | 372 | 0.04 | 13 | 3.75 |  |
| Rental income from real estate | 675 | 0.07 | 721 | 0.07 | 46 | 6.81 |  |
| Other income | 779 | 3.00 | 697 | 0.07 | -81 | -10.47 |  |
| Non-operating expenses | 824 | 0.08 | 825 | 0.08 | 0 | 0.05 |  |
| Interest expenses | 77 | 0.01 | 70 | 0.01 | -7 | -9.21 |  |
| Real estate lease expenses | 610 | 0.06 | 637 | 0.06 | 27 | 4.50 |  |
|  | 136 | 0.01 | 117 | 0.01 | -19 | -14.52 |  |
| Ordinary profit | 11,081 | 1.11 | 14,661 | 1.41 | 3,579 | 32.31 |  |
| Extraordinary income | 3 | 0.00 | 157 | 0.02 | 153 | - |  |
| Extraordinary losses | 98 | 0.01 | 8 | 0.00 | -89 | -91.03 |  |
| Profit before income taxes | 10,986 | 1.10 | 14,809 | 1.42 | 3,823 | 34.80 |  |
| Income taxes - current | 2,904 | 0.29 | 4,217 | 0.40 | 1,313 | 45.23 |  |
| Income taxes - deferred | 614 | 0.06 | 421 | 0.04 | -193 | -31.48 |  |
| Profit | 7,467 | 0.75 | 10,170 | 0.98 | 2,703 | 36.20 |  |
| Profit attributable to non-controlling interests | 13 | 0.00 | 11 | 0.00 | -2 | -14.95 |  |
| Profit attributable to owners of parent | 7,454 | 0.75 | 10,159 | 0.97 | 2,705 | 36.29 |  |


| Earnings per share (yen) | 171.33 | 233.89 |  | 62.56 |
| :--- | ---: | ---: | :---: | :---: |
| Dividend per share (yen) | 45.00 | 80.00 |  | 35.00 |
| Net assets per share (yen) | $4,036.15$ | $4,441.34$ | 405.19 |  |

## 2. <Consolidated> Major items in balance sheet



## 3. <Consolidated> Statement of cash flows

|  | 1H FY03/23 | 1H FY03/24 | Change | Notes |
| :---: | :---: | :---: | :---: | :---: |
| Profit before income taxes | 10,986 | 14,809 | 3,823 |  |
| Depreciation | 5,726 | 6,023 | 296 |  |
| Impairment losses | 76 | 8 | -67 |  |
| Amortization of goodwill | 200 | 188 | -12 |  |
| Increase (decrease) in allowance for doubtful accounts | 3 | 6 | 3 |  |
| Loss (gain) on sale of property, plant and equipment | (3) | (47) | -43 |  |
| Loss (gain) on sale of investment securities | - | (157) | -157 |  |
| Decrease (increase) in trade receivables | $(16,894)$ | $(59,468)$ | -42,574 |  |
| Decrease (increase) in inventories | $(12,173)$ | $(4,693)$ | 7,479 |  |
| Decrease (increase) in accounts receivable - other | $(1,765)$ | $(4,232)$ | -2,466 |  |
| Increase (decrease) in trade payables | 34,075 | 103,338 | 69,262 |  |
| Decrease (increase) in consumption taxes refund receivable | (410) | 102 | 513 |  |
| Increase (decrease) in accrued consumption taxes | (17) | (539) | -522 |  |
| Income taxes paid | $(4,211)$ | $(5,352)$ | -1,140 |  |
| Other | $(3,365)$ | 1,503 | 4,868 |  |
| Cash flows from operating activities | 12,228 | 51,490 | 39,262 |  |
| Purchase of property, plant and equipment | $(4,648)$ | $(3,375)$ | 1,272 |  |
| Proceeds from sale of property, plant and equipment | 4 | 49 | 44 |  |
| Purchase of intangible assets | $(1,058)$ | $(1,887)$ | -828 |  |
| Purchase of investment securities | (48) | (724) | -675 |  |
| Proceeds from sale of investment securities | 45 | 398 | 352 |  |
| Purchase of shares of subsidiaries | $(2,016)$ |  | 2,016 |  |
| Other | (8) | 42 | 51 |  |
| Cash flows from investing activities | $(7,729)$ | $(5,497)$ | 2,232 |  |
| Repayments of lease obligations | (660) | (488) | 171 |  |
| Dividends paid | $(1,959)$ | $(2,829)$ | -870 |  |
| Purchase of treasury shares | (338) | (0) | 337 |  |
| Other | (46) | (19) | 27 |  |
| Cash flows from financing activities | $(3,003)$ | $(3,338)$ | -334 |  |
| Effect of exchange rate changes on cash and cash equivalents | 45 | 8 | -37 |  |
| Net increase (decrease) in cash and cash equivalents | 1,540 | 42,663 | 41,123 |  |
| Cash and cash equivalents at beginning of period | 63,963 | 71,525 | 7,562 |  |
| Cash and cash equivalents at end of period | 65,503 | 114,189 | 48,685 |  |

## 4. <Consolidated> Earnings

## 1) 1H Results



* Net Sales for FY03/21 have been retroactively adjusted to comply with the Accounting Standard for Revenue Recognition adopted from FY03/22.


## 2) Full-Year Results

Millions of yen (rounded down to the nearest million)

| Millions of yen (rounded down to the nearest million) |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY03/21 |  | FY03/22 |  | FY03/23 |  | FY03/24 Forecasts |  | Change |  |  |
|  | Amount | \% of net sales | Amount | \% of net sales | Amount | \% of net sales | Amount | \% of net sales | FY03/22 vs. FY03/21 | FY03/23 vs. FY03/22 | FY03/24 Forecasts vs. FY03/23 |
| Net sales | 1,979,421 | $\begin{array}{r} \% \\ 100 \end{array}$ | 1,955,601 | $\begin{array}{r} \% \\ 100 \end{array}$ | 1,996,780 | $\begin{array}{r} \hline \% \\ 100 \end{array}$ | 2,080,000 | $\begin{array}{r} \% \\ 100 \end{array}$ | $\begin{array}{r} \hline \% \\ -1.20 \end{array}$ | \% 2.11 | $\%$ 4.17 |
| Operating profit | 15,621 | 0.79 | 19,036 | 0.97 | 23,433 | 1.17 | 29,000 | 1.39 | 21.86 | 23.10 | 23.75 |
| Ordinary profit | 16,912 | 0.85 | 20,371 | 1.04 | 25,199 | 1.26 | 31,000 | 1.49 | 20.46 | 23.70 | 23.02 |
| Profit attributable to owners of parent | 11,077 | 0.56 | 13,949 | 0.71 | 17,126 | 0.86 | 22,000 | 1.06 | 25.93 | 22.77 | 28.46 |
| Net assets | 197,006 | - | 170,291 | - | 182,617 | - | - | - | -13.56 | 7.24 | - |
| Total assets | 684,280 | - | 665,177 | - | 707,503 | - | - | - | -2.79 | 6.36 | - |
| Equity ratio | 28.8\% | - | 25.6\% | - | 25.8\% | - | - | - | -3.2 P | 0.2 P | 0.0 P |
| Earnings per share (yen) | 193.87 | - | 292.31 | - | 393.93 | - | 506.47 | - | 98.44 | 101.62 | 112.54 |
| Dividend per share (yen) | 50.00 | - | 80.00 | - | 110.00 | - | 160.00 | - | 30.00 | 30.00 | 50.00 |
| Net asset per share (yen) | 3,445.70 | - | 3,908.32 | - | 4,203.59 | - | - | - | 462.62 | 295.27 | - |
| ROE | 5.8\% | - | 7.6\% | - | 9.7\% | - | 11.6\% | - | 1.8 P | 2.1 P | 1.9 P |

*1 Net Sales for FY03/21 have been retroactively adjusted to comply with the Accounting Stan
*2 The FY03/24 Forecasts is based on the revised figures announced on November 1, 2023.

## 5. <Consolidated> Performance by segment

## 1) 1H Results

|  | Net sales |  |  |  |  |  |  |  | Operating Profit |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY03/22 Results | FY03/23 Results |  | FY03/24 Results | Change |  |  |  | FY03/22 Results | FY03/23 Results |  | FY03/24 Results | Change |  |  |  | \% of net sales |  |  |  |
|  |  |  |  | $\begin{gathered} \hline \text { FY03/23(Before adj.) } \\ \text { vs.FY03/22 } \end{gathered}$ | $\begin{gathered} \text { FYO3/24 } \\ \text { vs. } \mathrm{FY} 03 / 23(\text { After adj.) } \end{gathered}$ |  | $\begin{gathered} \text { FY03/23(Before adj.) } \\ \text { vs. FY03/22 } \end{gathered}$ |  |  |  |  | $\begin{gathered} \text { FYO3/24 } \\ \text { vs.FY03/23(After adj.) } \end{gathered}$ | FY0322 Results | $\begin{gathered} \text { FYO3/23 } \\ \text { (Before adj.) } \end{gathered}$ | FY03/23 <br> (After adj.) | FY03/24 Resulis |
|  |  | $\begin{gathered} \hline \text { Before } \\ \text { adjustment } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { After } \\ \text { adjustment*1 } \\ \hline \end{gathered}$ |  | Amount | \% | Amount | \% |  | $\begin{gathered} \hline \text { Before } \\ \text { adjustment } \end{gathered}$ | $\begin{gathered} \text { After } \\ \text { adjustment*1 } \\ \hline \end{gathered}$ |  |  |  |  |  | Amount | \% | Amount | \% |
| Processed foods | 342,550 | 328,371 | 328,559 |  | 333,884 | -14,179 | -4.14 | 5,324 | 1.62 | 1,812 | 2,504 |  | 2,509 | 3,400 | 691 | 38.16 | 891 | 35.51 | 0.53 | 0.76 | 0.76 | 1.02 |
| Frozen and chilled foods | 291,421 | 293,285 | 293,410 | 314,001 | 1,863 | 0.64 | 20,590 | 7.02 | 4,963 | 6,368 | 6,345 | 7,985 | 1,404 | 28.30 | 1,640 | 25.86 | 1.70 | 2.17 | 2.16 | 2.54 |
| Alcoholic beverages | 240,607 | 249,835 | 249,971 | 257,195 | 9,227 | 3.84 | 7,224 | 2.89 | 1,310 | 1,055 | 1,041 | 1,431 | -255 | -19.47 | 389 | 37.43 | 0.54 | 0.42 | 0.42 | 0.56 |
| Confectioneries | 132,971 | 126,286 | 126,661 | 137,100 | -6,685 | -5.03 | 10,439 | 8.24 | 957 | 880 | 973 | 1,608 | -76 | -8.01 | 634 | 65.15 | 0.72 | 0.70 | 0.77 | 1.17 |
| Other, adjustments | 1,263 | 825 | - |  | -438 | -34.72 |  |  | (704) | (748) | (809) | (757) | -44 |  | 52 |  |  |  |  |  |
| Consolidated total | 1,008,815 | 998,603 | 998,603 | 1,042,182 | -10,211 | -1.01 | 43,578 | 4.36 | 8,339 | 10,060 | 10,060 | 13,669 | 1,720 | 20.63 | 3,608 | 35.87 | 0.83 | 1.01 | 1.01 | 1.31 |

## 2) Full-Year Results

|  | Net sales |  |  |  |  |  |  |  | Operating Profit |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY03/22 Results | FY03/23 Results |  | FY03/24 Forecasts | Change |  |  |  | FY03/22 Results | FY03/23 Results |  | FYO3/24 Forecasts | Change |  |  |  | $\%$ of net sales |  |  |  |
|  |  |  |  | FY03/23(Before adj.)vs.FYo3/22 | FY03/24 Foreacastsvs FY03/23(Atter adi) |  | FY03/23(Before adj.)vs FYo. |  |  |  |  | FY03/24 Foreacastsvs.FY03/23(Atter adj.) | FY03/22 Results | $\begin{gathered} \text { FYO3/23 } \\ \text { (Before adj.) } \end{gathered}$ | $\begin{gathered} \text { Fivosich } \\ \text { (Atter ac. } \end{gathered}$ | FYO3/24Forecats |
|  |  | $\begin{gathered} \hline \text { Before } \\ \text { adjustment } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { After } \\ \text { adjustment } \\ \hline \end{gathered}$ |  | Amount | \% | Amount | \% |  | $\begin{gathered} \hline \text { Before } \\ \text { adjustment } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { After } \\ \text { adjustment } 1 \\ \hline \end{gathered}$ |  |  |  |  |  | Amount | \% | Amount | \% |
| Processed foods | 670,106 | 659,230 | 660,268 |  | 672,000 | -10,875 | -1.62 | 11,731 | 1.78 | 4,691 | 5,761 |  | 5,766 | 7,100 | 1,070 | 22.81 | 1,333 | 23.12 | 0.70 | 0.87 | 0.87 | 1.06 |
| Frozen and chilled foods | 542,182 | 579,488 | 579,762 | 614,800 | 37,306 | 6.88 | 35,037 | 6.04 | 9,197 | 12,360 | 12,300 | 15,000 | 3,162 | 34.39 | 2,699 | 21.94 | 1.70 | 2.13 | 2.12 | 2.44 |
| Alcoholic beverages | 471,109 | 483,198 | 483,485 | 503,700 | 12,089 | 2.57 | 20,214 | 4.18 | 3,745 | 3,680 | 3,626 | 3,800 | -65 | -1.74 | 173 | 4.77 | 0.79 | 0.76 | 0.75 | 0.75 |
| Confectioneries | 269,608 | 272,471 | 273,264 | 289,500 | 2,863 | 1.06 | 16,235 | 5.94 | 3,004 | 3,133 | 3,329 | 4,600 | 128 | 4.29 | 1,270 | 38.15 | 1.11 | 1.15 | 1.22 | 1.59 |
| Other, adjustments | 2,595 | 2,391 | - | - | -204 | -7.87 |  |  | $(1,602)$ | $(1,501)$ | $(1,590)$ | $(1,500)$ | 100 |  | 90 | - |  |  |  |  |
| Consolidated total | 1,955,601 | 1,996,780 | 1,996,780 | 2,080,000 | 41,178 | 2.11 | 83,219 | 4.17 | 19,036 | 23,433 | 23,433 | 29,000 | 4,397 | 23.10 | 5,566 | 23.75 | 0.97 | 1.17 | 1.17 | 1.39 |

"1 Figures for FYO3/23 are adjusted to reflect the revision to our profitability management method in FY03/24.
" 2 The $\mathrm{FY} 03 / 24$ Forecasts is based on the revised figures announced on November 1 . 2023.

## 6. <Consolidated> Sales by product categories and business formats

## 1). Sales by product categories 1H Results

| Millions of yen (rounded down to the nearest million) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY03/21 |  | FY03/22 |  | FY03/23 |  | FY03/24 |  | FY03/22 vs.FY03/21 |  | FY03/23 vs.FY03/22 |  | FY03/24 vs.FY03/23 |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% of total | Amount | \% of total | Change | \%Change | Change | \% Change | Change | \% Change |
| Canned foods and seasonings | 124,253 | 12.2 | 120,831 | 12.0 | 117,670 | 11.8 | 119,742 | 11.5 | $-3,421$ | -2.75 | -3,161 | -2.62 | 2,071 | 1.76 |
| Noodles and dried foods | 71,891 | 7.1 | 68,604 | 6.8 | 68,393 | 6.8 | 70,262 | 6.7 | -3,287 | -4.57 | -211 | -0.31 | 1,869 | 2.73 |
| Luxury foods and beverages | 124,124 | 12.2 | 124,384 | 12.3 | 115,871 | 11.6 | 116,991 | 11.2 | 259 | 0.21 | -8,512 | -6.84 | 1,119 | 0.97 |
| Confectioneries | 130,133 | 12.8 | 132,712 | 13.2 | 125,901 | 12.6 | 135,972 | 13.0 | 2,579 | 1.98 | -6,810 | -5.13 | 10,070 | 8.00 |
| Frozen and chilled foods | 251,844 | 24.8 | 247,137 | 24.5 | 242,423 | 24.3 | 258,367 | 24.8 | -4,707 | -1.87 | -4,713 | -1.91 | 15,944 | 6.58 |
| Beer | 128,676 | 12.6 | 129,762 | 12.9 | 136,702 | 13.7 | 140,391 | 13.5 | 1,086 | 0.84 | 6,939 | 5.35 | 3,689 | 2.70 |
| Other alcoholic beverages | 99,846 | 9.8 | 99,124 | 9.8 | 101,407 | 10.2 | 104,897 | 10.1 | -722 | -0.72 | 2,283 | 2.30 | 3,489 | 3.44 |
| Others | 86,282 | 8.5 | 86,257 | 8.5 | 90,232 | 9.0 | 95,556 | 9.2 | -24 | -0.03 | 3,974 | 4.61 | 5,324 | 5.90 |
| Total | 1,017,054 | 100.0 | 1,008,815 | 100.0 | 998,603 | 100.0 | 1,042,182 | 100.0 | -8,239 | -0.81 | -10,211 | -1.01 | 43,578 | 4.36 |

${ }^{*}$ Net Sales for FY03/21 have been retroactively adjusted to comply with the Accounting Standard for Revenue Recognition adopted from FY03/22.

## 2). Sales by business formats 1H Results

|  | FY03/21 |  | FY03/22 |  | FY03/23 <br> Before Adjustment*2 |  | FY03/23 <br> After Adjustment*2 |  | FY03/24 |  | FY03/22 vs.FY03/21 |  | FY03/23(Before adj.) vs.FY03/22 |  | FY03/24 vs.FY03/23(After adj.) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% of total | Amount | \% of total | Amount | \% of total | Change | \% Change | Change | \% Change | Change | \% Change |
| Wholesalers | 79,802 | 7.8 | 82,610 | 8.2 | 96,937 | 9.7 | 96,937 | 9.7 | 103,946 | 10.0 | 2,808 | 3.52 | 14,326 | 17.34 | 7,009 | 7.23 |
| Supermarkets | 513,210 | 50.5 | 495,300 | 49.1 | 473,546 | 47.4 | 469,176 | 47.0 | 474,113 | 45.5 | -17,910 | -3.49 | -21,753 | -4.39 | 4,936 | 1.05 |
| Convenience stores | 199,062 | 19.6 | 203,448 | 20.2 | 187,199 | 18.7 | 187,199 | 18.7 | 199,387 | 19.1 | 4,386 | 2.20 | -16,249 | -7.99 | 12,188 | 6.51 |
| Drugstores | 82,059 | 8.1 | 77,250 | 7.6 | 84,471 | 8.5 | 84,471 | 8.5 | 87,851 | 8.4 | -4,809 | -5.86 | 7,220 | 9.35 | 3,380 | 4.00 |
| Users | 19,245 | 1.9 | 16,332 | 1.6 | 19,996 | 2.0 | 19,996 | 2.0 | 24,623 | 2.4 | -2,912 | -15.13 | 3,663 | 22.43 | 4,626 | 23.14 |
| Other direct sales | 105,373 | 10.4 | 114,083 | 11.3 | 110,831 | 11.1 | 115,202 | 11.5 | 124,485 | 11.9 | 8,709 | 8.27 | -3,251 | -2.85 | 9,283 | 8.06 |
| (Total of direct sales) | 918,952 | 90.5 | 906,415 | 89.8 | 876,045 | 87.7 | 876,045 | 87.7 | 910,461 | 87.3 | -12,536 | -1.36 | -30,370 | -3.35 | 34,416 | 3.93 |
| Manufacturers and others | 18,300 | 1.7 | 19,788 | 2.0 | 25,620 | 2.6 | 25,620 | 2.6 | 27,773 | 2.7 | 1,488 | 8.13 | 5,831 | 29.47 | 2,152 | 8.40 |
| Total | 1,017,054 | 100.0 | 1,008,815 | 100.0 | 998,603 | 100.0 | 998,603 | 100.0 | 1,042,182 | 100.0 | -8,239 | -0.81 | -10,211 | -1.01 | 43,578 | 4.36 |

${ }^{*} 1$ Net Sales for FYO3/21 have been retroactively adjusted to comply with the Accounting Standard for Revenue Recognition adopted from FY03/22.
2 FYO3/23 results were retroactively adjusted to reflect a partial revision to the business format classification.
Note 1. Users are businesses that provide food and beverage services directly to consumers, such as restaurants and food service industries, home meal replacements, and school lunches
Note 2. Other direct sales include discount stores, e-commerce operators, home improvement stores, department stores, etc.

## 7. <Consolidated> Investments

## 1) 1H Results

|  | FY03/20 | FY03/21 | FY03/22 | FY03/23 | FY03/24 | Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | FY03/21 vs. FY03/20 | FY03/22 vs. FY03/21 | FY03/23 vs. FY03/22 | FY03/24 vs. FY03/23 |
| <lnvestment amount> |  |  |  |  |  |  |  |  |  |
| Capital expenditures | 6,349 | 3,610 | 3,960 | 2,179 | 3,173 | -2,738 | 349 | -1,780 | 994 |
| System development, etc. | 1,935 | 1,534 | 1,801 | 1,319 | 1,658 | -401 | 267 | -482 | 338 |
| Business investment |  | 356 | 1,109 | 5,501 | 677 | 356 | 752 | 4,392 | -4,824 |
| Total investment | 8,285 | 5,501 | 6,871 | 9,000 | 5,509 | -2,784 | 1,369 | 2,129 | -3,490 |
| <Depreciation, amortization and leasing costs> |  |  |  |  |  |  |  |  |  |
| Capital expenditures (including leases) | 3,003 | 3,174 | 3,055 | 3,430 | 3,330 | 170 | -118 | 374 | -99 |
| System development, etc. | 1,703 | 2,009 | 2,284 | 2,471 | 2,574 | 306 | 274 | 187 | 103 |
| Total depreciation and amortization | 4,706 | 5,183 | 5,339 | 5,901 | 5,905 | 477 | 156 | 561 | 3 |

## 2) Full-Year Results

Millions of yen (rounded down to the nearest million)

|  | FY03/20 | FY03/21 | FY03/22 | FY03/23 | FY03/24 <br> Forecasts | Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | FY0321 vs. FY03/20 | FY03/22 vs. FY03/21 | FY03/23 vs. FY03/22 | $\begin{gathered} \text { FYOU3/24 } \\ \text { Forecasts vs. } \\ \text { FYO3/23. } \end{gathered}$ |
| <lnvestment amount> |  |  |  |  |  |  |  |  |  |
| Capital expenditures | 13,553 | 6,591 | 8,357 | 4,940 | 6,000 | -6,961 | 1,765 | -3,417 | 1,059 |
| System development, etc. | 4,235 | 4,351 | 3,631 | 3,119 | 4,000 | 115 | -719 | -512 | 880 |
| Business investment | 704 | 844 | 1,109 | 5,501 | 5,000 | 140 | 264 | 4,392 | -501 |
| Total investment | 18,493 | 11,787 | 13,098 | 13,560 | 15,000 | -6,705 | 1,310 | 461 | 1,439 |
| <Depreciation, amortization and leasing costs> |  |  |  |  |  |  |  |  |  |
| Capital expenditures (including leases) | 6,445 | 6,577 | 6,709 | 6,972 | 7,000 | 131 | 132 | 262 | 27 |
| System development, etc. | 3,494 | 3,792 | 4,759 | 4,782 | 5,000 | 297 | 966 | 23 | 217 |
| Total depreciation and amortization | 9,940 | 10,369 | 11,468 | 11,755 | 12,000 | 429 | 1,099 | 286 | 244 |

